# Republic of the Philippines Department of Trade and Industry CENTER FOR INTERNATIONAL TRADE EXPOSITIONS AND MISSIONS Golden Shell Pavilion, Roxas Blvd. Cor. Gil Puyat Ave., Pasay City

Solicitation No.: CITEM-2025-0001-EPA

### REQUEST FOR QUOTATION (NEGOTIATED PROCUREMENT – SMALL VALUE PROCUREMENT)

The Center for International Trade Expositions and Missions (CITEM) invites all interested parties to submit quotation for **Early Procurement Activity (EPA)** of:

### OUTSOURCING OF PSYCHOLOGICAL EXAMINATION FACILITY FOR CLERICAL, TECHNICAL, SUPERVISORY AND MANAGERIAL POSITIONS FOR CY 2025

(Please see attached Request for Quotation Form and Terms of Reference for more details.)

| Approved Budget for the Contract                           |                                          | : | PHP280,000.00             |
|------------------------------------------------------------|------------------------------------------|---|---------------------------|
| · · · · · · · · · · · · · · · · · · ·                      | Documents, Financial Bid and Qualitative |   | 25 November 2024, 05:00PM |
| Schedule of Opening of Eligibility Do Evaluation Documents | cuments, Financial Bid and Qualitative   | : | 26 November 2024, 02:00PM |

Conduct of Opening of Bids shall be held virtually thru Microsoft Teams or Zoom and shall be open to all prospective bidders. Link of the Opening of Bids may be requested through the BAC Secretariat at <a href="mailto:citembac@citem.com.ph">citembac@citem.com.ph</a>. The link will be released on the actual day of the procurement activity.

The *Notice of Award* shall only be issued to the lowest calculated and responsive bidder who has complied with the following documentary requirements below, submitted in an enclosed, sealed and properly labeled envelope or compressed folder:

Eligibility Documents (1st Envelope / Compressed Folder)

- 1. Mayor's Permit for the current year or for individuals exercising a profession, BIR Certificate of Registration Expired Mayor's permit with Official Receipt of renewal application shall be accepted provided that the renewed permit shall be submitted before the award of the contract.
- 2. Valid PhilGEPS Registration Number (evidenced by a certificate or screen shot)

  PhilGEPS Certificate of Platinum Membership may be submitted in lieu of Mayor's Permit and PhilGEPS

  Registration Number.
- 3. Notarized Omnibus Sworn Statement
- Notarized Special Power of Attorney, Notarized Secretary's Certificate or Board/Partnership Resolution for partnership, corporation, cooperative, or joint venture, whichever is applicable

Financial Bid (2nd Envelope / Compressed Folder)

Quotation using the attached Request for Quotation (RFQ) Form duly signed by the authorized representative.
 Bids shall be valid for 120 calendar days from the date of the opening of bids, extendible upon request of CITEM.

Qualitative Evaluation Documents (3rd Envelope / Compressed Folder)

- i. PRC License of Psychologists and Psychometricians
- ii. List of Clientele
- iii. Background of the Consultancy Firm
- iv. Sample test battery reports for clerical, technical supervisory, and managerial
- v. Summary of psychological test per test battery including the approximate time to take the test.

To encourage the sanctity of the bids, bidders must submit these documents separately, on the above stated date and time, either on the following:

- a. Physical Submission at the CITEM Office, Golden Shell Pavilion, Roxas Blvd. cor. Gil Puyat Ave., Pasay City, or
- b. Online submission to the BAC Secretariat through email at citembac@citem.com.ph. A password protection maybe inflicted in the compressed folders to ensure security of the documents. The password must be disclosed on or before the date and time of the Opening of Eligibility Documents, Financial Bid and Qualitative Evaluation Documents as indicated above. Failure to disclose the password during the opening of bids may result to non-responsiveness of the bid.

CITEM-BAC reserves the right to reject any or all bids disadvantageous to, waive any formality or accept such bids as may be considered advantageous to the government. Further, CITEM-BAC assumes no obligation whatsoever to compensate or indemnify the bidders for expenses or losses that may be incurred in participating in this bidding.

For inquiries, please contact the CITEM Bids and Awards Committee Secretariat, at telephone no. (02) 8-831-2201 local 309/294 or email at citembac@citem.com.ph.

ATTY. ANNA GRACE I. MARPURI Chairman, Bids and Awards Committee



CENTER FOR INTERNATIONAL TRADE EXPOSITIONS AND MISSIONS
Golden Shell Pavilion, Roxas Blvd. Cor. Sen. Gil Puyat Avenue, Pasay City
Tel.: (632) 8-831-2201 local 309/294 E-mail: <a href="mailto:citembac@citem.com.ph">citembac@citem.com.ph</a>





|                                                                                 |                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | PHILIPPINES                                                             | BACONG PILIPINAS                     |
|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------|
|                                                                                 |                                                                                                                     | REQUEST FOR QUOTATION  h ABC of Php 50,001 and above  Property and Venue  □ Others:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                         | nd above                             |
|                                                                                 |                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | _                                                                       | November 2024<br>2025-0001-EPA       |
|                                                                                 |                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                         |                                      |
| request                                                                         | Please qu                                                                                                           | ote hereunder your lowest possible price(s) for the following article(s)/work(s) whe quotation be sealed, signed, and stamped in an envelope or compressed com.ph.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                         |                                      |
|                                                                                 |                                                                                                                     | ion of Eligibility Documents, Financial Bid, and Qualification Documents: 25 November 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                         | Time: <b>05:00PM</b>                 |
| Schedule                                                                        | of Opening                                                                                                          | n of Eligibility Documents, Financial Bid, and Qualification Documents: 26 November 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Time: <b>02:00PM</b>                                                    | Venue: <b>Zoom</b>                   |
| QTY                                                                             | UNIT                                                                                                                | ARTICLE / WORK / DESCRIPTION / SPECIFICATION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | UNIT PRICE                                                              | AMOUNT                               |
| 1                                                                               | lot                                                                                                                 | OUTSOURCING OF PSYCHOLOGICAL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                         |                                      |
|                                                                                 |                                                                                                                     | EXAMINATION FACILITY FOR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                         |                                      |
|                                                                                 |                                                                                                                     | CLERICAL, TECHNICAL, SUPERVISORY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                         |                                      |
|                                                                                 |                                                                                                                     | AND MANAGERIAL POSITIONS FOR CY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                         |                                      |
|                                                                                 |                                                                                                                     | 2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                         |                                      |
|                                                                                 |                                                                                                                     | APPROVED BUDGET FOR THE CONTRACT: PHP 280,000.00                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                         |                                      |
|                                                                                 |                                                                                                                     | Date Needed / Delivery Date: <u>January 2025</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                         |                                      |
|                                                                                 |                                                                                                                     | (Please see attached Terms of Reference for more details.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                         |                                      |
| 2) Bid prio<br>3) Payme<br>Supplier.<br>4) Any alt<br>5) Require<br>6) This red | y period:<br>ce must be<br>nt will be<br>erations,<br>ed docum<br>quiremen<br>Price esca<br>Bid validi<br>Notice of | working days upon acceptance of Purchase/Job Order.  Inclusive of Value Added Tax.  processed after receipt of invoice. Other terms of payment will be based on the erasures or overwriting shall be valid only if they are signed or initialed by the biddents, if any, must be submitted within 3 Days after receipt of notice.  It is an Early Procurement Activity (EPA), the following rules shall apply:  Addition is generally not allowed. The Price is considered fixed price for the given so by shall be 120 calendar days extendible upon request of CITEM;  Award shall ONLY be released upon approval and effectivity of GAA 2025 or the released. | der or his/her authorized ope of work as awarded eenactment of the 2024 | d representative.<br>I;<br>I budget. |
| The CITEN<br>the gover                                                          |                                                                                                                     | erves the right to reject any or all bids offer and waive any defects therein and acc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                         | 9                                    |
|                                                                                 |                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                         | GRACE I. MARPURI<br>C Chairman       |
| Per your r                                                                      | request, I,                                                                                                         | Awards Committee:  (we have indicated the prices of the above-mentioned article(s)/work(s) on the use read, understood, and shall conform with the terms and conditions of this requirements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                         | n above. I/We also                   |
|                                                                                 | E                                                                                                                   | Oate Submitted Signature over printed name of the Authorize                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | d Company Representa                                                    | <br>tive                             |

Designation: \_ Telephone No(s).: \_

Email: \_\_

#### TERMS OF REFERENCE

Outsourcing of Psychological Examination Facility for Clerical, Technical, Supervisory and Managerial positions for 2025

#### I. OBJECTIVE

To outsource a psychological appraisal firm that has an online testing facility for the Psychological Appraisal of CITEM applicants/candidates.

#### II. SCOPE

The scope of the Service of the Psychological Appraisal Firm will be as follows:

- a. Provide psychological testing, educational assessment, and test development and validation services.
- b. Provide assessment services and testing based on standardized tests with updated norms.
- c. Assess the candidates/applicants for hiring and promotion through psychological appraisal.
- d. Conduct the full battery of test on their own testing facility or through online method within three (3) days after notice from CITEM-HRMD.
- e. Submit a full report on the results of the Psychological Assessment. A full report from the Service Provider of all the candidates/applicants who undertook the assessment should be submitted within three (3) days after the conduct of the assessment.
- f. Observe confidentiality of the assessment and its results based on the Data Privacy Act of 2012.

#### III. QUALIFICATIONS OF THE PSYCHOLOGICAL APPRAISAL FIRM

- The firm should have licensed Psychometricians and Psychologists to engage in the use, administration, and interpretation of various psychological tests through a secured online method.
- The firm should have its own or licensed/authorized psychological IQ & EQ test that is appropriate for evaluating competency and job fitness of applicants. The battery of tests should be appropriate to assess the traits and competencies of applicants/candidates aspiring to apply to clerical, technical, supervisory, and managerial positions.
- The firm should have sufficient and competent staff composed of assessment psychologists and psychometricians who are licensed under the Professional Regulation Commission (PRC) who have undergone formal training as well as practical experience in the administration, interpretation, integration, and communication of test results and who are capable of handling the quality and quantity appraisal requirements of CITEM.
- The firm should be in the Assessment / Testing industry for at least five (5) years.
- The firm should use tools designed to measure the competencies (Annex I) of each job level classification and should be for exclusive use of CITEM.

#### METHODOLOGY AND EXPECTED OUTPUTS

#### A. Test Battery

| CLERICAL       | TECHNICAL       | SUPERVISORY             | MANAGERIAL               |  |
|----------------|-----------------|-------------------------|--------------------------|--|
| Intelligence   | Intelligence    | Intelligence Quotient   | Intelligence Quotient    |  |
| Quotient (IQ): | Quotient (IQ):  | (IQ): Critical Thinking | (IQ): Critical Thinking  |  |
| General mental | Mental Ability, | Ability (computer-      | Ability (computer-based) |  |

| ability, clerical aptitude                                                                                   | professional<br>aptitude, and<br>analytical ability                                                                                                                                                                                            | based) and a non-<br>verbal test of<br>intelligence<br>Emotional Quotient                                                                                                                                                                        | and a non-verbal test of intelligence  Emotional Quotient                                                                                                                                                                              |  |
|--------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Emotional Quotient (EQ) tests: Emotional Reasoning / Emotional Self- control / Emotional Self-awareness etc. | Emotional Quotient (EQ) tests: Emotional Reasoning / Emotional Self- control / Emotional Self-awareness etc.                                                                                                                                   | (EQ) tests: Based on Dimensions / competencies required for the job                                                                                                                                                                              | (EQ) tests: Based on Dimensions / competencies required for the job                                                                                                                                                                    |  |
|                                                                                                              | Competencies based on or related to:  1. Driving Export Promotion 2. Communicating and Connecting 3. Delivering Excellent Results 4. Exemplifying Professionalism and Integrity 5. Personal Effectiveness 6. Service and Solutions Orientation | Supervisory /Leadership potential/readiness tests (based on competencies)  1. Thinking Strategically and Creatively 2. Managing Performance and Coaching for Results 3. Building Collaborative and Inclusive Working Relations 4. Leading Change | Managerial /Leadership potential/ tests (based on competencies)  1. Thinking Strategically and Creatively 2. Managing Performance and Coaching for Results 3. Building Collaborative and Inclusive Working Relations 4. Leading Change |  |
|                                                                                                              | *See annex I for definition of competencies                                                                                                                                                                                                    |                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                        |  |

#### B. Outputs

#### 1. For Clerical Level & Technical Level

- A report outlining the candidate's areas of strength and weakness in intellectual resources, personal adjustment, interpersonal functioning, value orientation/occupational needs and aspirations/competencies, plus recommendation.
- 2. Summary of results must follow the required CSC matrix indicated above.

#### 3. For Supervisory Level & Managerial Level

- A report outlining the candidate's areas of strength and weakness in intellectual resources, personal adjustment, interpersonal functioning, value orientation/occupational needs and aspirations, plus recommendation.
- 2. A report outlining Supervisory/managerial capabilities/competencies based on the tests administered.
- 3. Summary of results must follow the required CSC matrix indicated above.

#### IV. Report Matrix

Psychological Assessment reports on IQ & EQ generated should be customized based on the required CSC standards such as the matrix provided below:

#### Mental Ability: IQ Test Result

- Superior
- Above Average
- High Average
- Average
- Low Average

### Psychosocial Attributes: EQ Test Result

- Recommended
- Recommended with Reservations
- Recommended with Strong Reservations

#### V. Bidding Purposes

Below is the estimated number of applicants per required position results:

| Clerical Level | Technical Level | Supervisory Level | Managerial Level |  |
|----------------|-----------------|-------------------|------------------|--|
| 5              | 30              | 25                | 30               |  |

The number above will be for bidding purposes only and actual number of examinees may vary depending on the need of the agency. Annual budget for the Psychological Examination Services contract (ABC) is Php280,000.00. Payment to the firm shall be based on actual number of test battery (per person) administered.

#### VI. Duration

This project will be implemented within one-year period, commencing on the completion of the contract agreement between CITEM and the winning contracting firm.

#### VII. Requirements

- a) PRC License of Psychologists and Psychometricians
- b) List of Clientele
- c) Background of the Consultancy Firm
- d) Sample test battery reports for clerical, technical supervisory, and managerial
- e) Summary of Psychological Tests per Test Battery. To include the following information:
  - Approximate time to take the test

Sample format:

| Test Battery for<br>Technical<br>Position | Approximate time to take the test          | Number of items |  |
|-------------------------------------------|--------------------------------------------|-----------------|--|
| Test 1 (Name of Test)                     | 30 minutes                                 | 15 items        |  |
| Test 2 (Name of Test)                     | 20 minutes                                 | 50 items        |  |
| Test 3 (Name of Test)                     | Untimed Can be completed within 40 minutes | 80 items        |  |

f) Submission of mandatory documentary requirement to CITEM-Bid and Awards Committee

#### VIII. Qualitative Evaluation

- 1. Interested bidders shall undergo qualitative evaluation based on the criteria & evaluation in Annex II (attached) and must meet the cut-off score of 80%.
- The lowest calculated and most responsive bid shall be selected for the requirement.

Prepared by:

JOANA MAE LOPEZ HR Specialist

Recommending Approval:

ATTY. ANNA GRACE MARPURI Department Manager, CS

Reviewed By:

FLORENCE I Chief, HRMD

Approved by:

**Executive Director** 

#### CORE COMPETENCIES:

| Competency             | COMMUNICATING AND CONNECTING .                                                                                                                                                                                                                                                                                                                                                    |
|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Definition             | Listening actively and employing appropriate methods to convey messages, information and establish reliable contacts across the diverse environment of CITEM. This includes accessibility, information sharing and building a robust network that supports and fosters CITEM's strategic imperatives                                                                              |
| Component<br>Behaviors | <ul> <li>Purposive communication and messaging</li> <li>Accessibility</li> <li>Information, expertise and resource sharing</li> <li>Building allies, alliances and networks</li> </ul>                                                                                                                                                                                            |
| Competency             | DRIVING EXPORT PROMOTION                                                                                                                                                                                                                                                                                                                                                          |
| Definition             | Developing, organizing and implementing innovative programs to promote high-quality Philippine products and services in global markets through creative and innovative approaches responsive to the dynamic global trade environment.                                                                                                                                             |
| Component<br>Behaviors | <ul> <li>Mandate, Mission Vision</li> <li>Stakeholder Awareness</li> <li>CITEM's Services</li> <li>Entrepreneurial Thinking</li> <li>Export Promotion Savvy (promotion platforms, tools, techniques, programming)</li> <li>Export Market Information Handling/Analysis, Information-driven</li> <li>Benchmarking and sensitivity to Best Practices in Export Promotion</li> </ul> |
| Competency             | DELIVERING EXCELLENT RESULTS                                                                                                                                                                                                                                                                                                                                                      |
| Definition             | Pursuing high standards of work execution and excellent quality of outputs arising from effective decision-making, efficient work processes and continuous improvement.                                                                                                                                                                                                           |
| Component<br>Behaviors | <ul> <li>Attention to details</li> <li>Planning and organizing skills, resource and time management</li> <li>Results and quality orientation</li> <li>Continuous learning and improvement</li> <li>Information-driven, evidenced-based decision-making</li> </ul>                                                                                                                 |
| Competency             | EXEMPLIFYING PROFESSIONALISM AND INTEGRITY                                                                                                                                                                                                                                                                                                                                        |
| Definition             | Conducting oneself in a manner consistent to the professional and ethical standards of public servants.                                                                                                                                                                                                                                                                           |
| Component<br>Behaviors | <ul> <li>Above board transactions</li> <li>Preventing conflict of interest</li> <li>Moral courage, accountability</li> <li>Objectiveness and impartiality</li> <li>Respect for privacy and intellectual property rights</li> <li>Stewardship of public resources</li> </ul>                                                                                                       |
| Competency             | PERSONAL EFFECTIVENESS                                                                                                                                                                                                                                                                                                                                                            |

| Definition             | Recognizes one's own areas of personal and professional strength and weaknesses and ability to control one's self, maintaining momentum and emotional stability, even in the face of competing priorities, heavy workload, uncertainty, changes and even adversity.                                    |  |
|------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Component<br>Behaviors | <ul> <li>Confidence</li> <li>Stress tolerance</li> <li>Grace under pressure</li> <li>Resilience</li> <li>Managing crisis situations,</li> <li>Pursuing self-development, self-improvement</li> <li>Persistence, perseverance</li> <li>Tenacity</li> </ul>                                              |  |
| Competency             | SERVICE AND SOLUTIONS ORIENTATION                                                                                                                                                                                                                                                                      |  |
| Definition             | Recognizing, discovering and discerning the needs and expectations of internal and external customers and developing, and implementing responsive actions, processes, systems, activities, programs, and services within CITEM's mandate. This includes a robust customer satisfaction feedback system |  |
| Component<br>Behaviors | <ul> <li>Defining stakeholder needs and expectations</li> <li>Service orientation</li> <li>Solutions orientation</li> <li>Problem-solving skills</li> <li>Quick thinking</li> <li>Feedback, issues &amp; complaints management</li> </ul>                                                              |  |

#### LEADERSHIP AND MANAGERIAL COMPETENCIES:

COMPETENCY THINKING STRATEGICALLY AND CREATIVELY

| Definition | "Seeing the big picture", thinking multi-dimensionally, recognizing connections between facts |
|------------|-----------------------------------------------------------------------------------------------|
|            | and situations that are not obvious and come up with strategies, new ideas and different ways |
|            |                                                                                               |
|            | to enhance organizational effectiveness and responsiveness towards a clearly defined and      |
|            | collectively aspired Strategic goals and objectives                                           |
| Component  | <ul> <li>Direction setting</li> </ul>                                                         |
| Behaviors  | <ul> <li>Foresight, forward-looking</li> </ul>                                                |
|            | <ul> <li>Strategic orientation</li> </ul>                                                     |
|            | <ul> <li>Environmental sensitivity</li> </ul>                                                 |
|            | <ul> <li>Seeing the big picture</li> </ul>                                                    |
|            | <ul> <li>Systems perspective</li> </ul>                                                       |
|            | <ul> <li>Organizational alignment</li> </ul>                                                  |
|            | <ul> <li>Thinking out of the box</li> </ul>                                                   |
|            | <ul> <li>Challenge the process</li> </ul>                                                     |
| COMPETENCY | Managing performance and coaching for results                                                 |
| Definition | Establishing challenging yet achievable performance goals and aligning systems and processes  |
|            | and providing resources and guidance to optimize individual performance and capabilities      |
|            | towards attaining CITEM's Strategic goals and objectives                                      |
|            | towards attaining cirely 3 strategic goals and objectives                                     |
| Component  | <ul> <li>Performance-based culture,</li> </ul>                                                |
| Behaviors  | <ul> <li>Performance targets and standards,</li> </ul>                                        |
|            | <ul> <li>Decisiveness and evidence-based decision-making skills,</li> </ul>                   |

| COMPETENCY             | <ul> <li>Performance monitoring and evaluation</li> <li>Feedback</li> <li>Continuous learning and improvement</li> <li>BUILDING COLLABORATIVE AND INCLUSIVE WORKING RELATIONS</li> </ul>                                                                                                                                                                                       |
|------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Definition             | Works cooperatively with, and obtains buy-in, commitment and critical support from individuals, groups, and organizations to pursue and achieve favorable conditions to accomplish mutually beneficial goals. Forging connections with key industry stakeholders, cultivating win-win relationships and building coalitions in order to advance CITEM's strategic initiatives. |
| Component<br>Behaviors | <ul> <li>Building trust, credibility and positive working relations,</li> <li>Pursuing partnerships,</li> <li>Gaining commitments,</li> <li>Managing conflict,</li> <li>Clarification of goals, roles and responsibilities,</li> <li>Delegation and distribution of work,</li> <li>Rallying people,</li> <li>Win-win approach</li> <li>Negotiation and influencing</li> </ul>  |
| COMPETENCY             | LEADING CHANGE                                                                                                                                                                                                                                                                                                                                                                 |
| Definition             | Engaging and enabling individuals and groups to accept, support and commit to the change agenda, also, generating genuine enthusiasm and momentum for organizational change,                                                                                                                                                                                                   |
| Component<br>Behaviors | <ul> <li>Agility</li> <li>Sensitivity to change</li> <li>Concern for change readiness</li> <li>Managing resistance and overcoming barriers</li> <li>Openness to change and paradigm shifts</li> <li>Change Management</li> </ul>                                                                                                                                               |

## Annex II Qualitative Evaluation Sheet

### PSYCHOLOGICAL TESTING FACILITY QUALITATIVE EVALUATION

| DIMENSIONS                                                                                                                                                                                                                   | POINTS | Provider 1 | Provider 2 | Provider 3 | Provider 4 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|------------|------------|------------|------------|
| Psychological Reports:                                                                                                                                                                                                       |        |            |            |            |            |
| Comprehensive explanation/description of results gathered (IQ & EQ Test Results)                                                                                                                                             | 40     |            |            |            |            |
| Results showing significance of psychological evaluation to<br>ob related functions.                                                                                                                                         | 10     |            |            |            |            |
| IQ & EQ results must be easily converted to the required matrix below:  IQ •Superior •Above Average •High Average •Average •Low Average EQ •Recommended •Recommended with Reservations •Recommended with Strong Reservations | 10     |            |            |            |            |
| Summary of Report shows brief but descriptive review of applicant's:  'Competency-Based Skills (technical/supervisory/managerial)  Strengths and weaknesses  Summary/Recommendations                                         | 20     |            |            |            |            |
| Report is easily understood and words used are not too<br>argon and technical. (including tables and graphs).                                                                                                                | 15     |            |            |            |            |
| Plus points:                                                                                                                                                                                                                 |        |            |            |            |            |
| Competencies & EQ Dimensions can be customized. With<br>variety of dimensions to chose from                                                                                                                                  | 5      |            |            |            |            |
| TOTAL                                                                                                                                                                                                                        | 100    |            |            |            |            |
|                                                                                                                                                                                                                              |        |            |            |            |            |

TOTAL 100

PASSING SCORE: 80%

Evaluated By: Date:

Signature over Printed Name of Rater